

## COVER PAGE

Project Title: **Enhancing Community Security and Social Cohesion**

Country: **LIBERIA**

**UNDAF Outcome 1:** National and local levels authorities increasingly have the capacity to provide security, manage conflict and prevent violence, respecting human rights

**UNDAF Outcome(s)/Indicator:** Accountable security sector established and functioning; Government and civil society have capacity for conflict prevention, management and conflict-sensitive development at national and local levels (UNDAF Outcome 1.1 and 1.3)  
*(Link to UNDAF outcome., if no UNDAF, leave blank)*

**Expected Outcome(s)/Indicator (s):** Community Policing mechanisms strengthened; National Security Policy and architecture(s) developed and printed; and Emergency Response Unit (ERU) of Liberia National Police (LNP) established and functional.  
*(CPAP outcomes linked to the MYFF goal and service line)*

**Expected Output(s)/Annual Targets:** By February 28, 2009, (i) Community policing mechanism established and functional in Gbarnga, Voinjama and Central Monrovia (ii) A National Security Policy and architecture in place and functioning in conformity with Liberia's human rights obligations, with particular attention to violence against women; (iii) Conflict-policies regulating the use of firearms are in place and implemented; (iv) A full-fledged Emergency Response Unit functioning to enhance security.

**Implementing partner:** Ministry of Justice, Liberia National Police (LNP)/LINCSEA

**Responsible parties:** UNDP - Liberia

### Narrative

Enhancing community security and social cohesion is paramount to the recovery of post-conflict states such as Liberia. Without comprehensive community security and social cohesion, recovery and development becomes a serious challenge in this era of globalization. Community security seeks to protect communities from the loss of common or traditional relationship and values, from physical and mental violence and also economic, justice and social capital destruction.

This proposal, a 1-year pilot project, seeks to support the effort of the Government of Liberia (GoL), through the Ministry of Justice in the consolidation of recovery of the country following the civil conflict. It also supports Government effort to revamp rural communities and reduce crime thus creating safe and secured environment for conflict prevention and development. Insecurity is best tackled by developing local approaches by local communities with support of national government.

Security has improved within the last two years with a new 3,500 Liberia National Police (LNP), new Armed Forces of Liberia (AFL) under formation and a proposed restructuring of the security services. The economy is improving and there are no longer internally displaced persons. Despite the tremendous achievements, community security is in its formative stages and its development will form an integral part of UNDP efforts in conflict prevention and peace building.

The project will focus on the following:

1. Support the establishment of community security and strengthening of social cohesion infrastructure and coordinating structures as envisaged in the National Security Strategy of the Republic of Liberia;
2. Strengthen traditional conflict prevention mechanism and the development of Community Policing with gender as the central cardinal point;

3 Creation and operationalization of the Emergency Response Unit of the Liberia National Police  
 At the end of the pilot phase of the project and based on the successes and lessons learned, it is envisaged that a 5-year national programme/policy will be developed to enhance community security and social cohesion in 20 targeted communities in Liberia

The community policing project will be implemented in Gbarnga (Bong County), Voinjama (Lofa County) and in Central Monrovia (Montserrado County). These locations were selected based on the District Development Committees (DDCs) and Project Management Committee (PMCs) infrastructures already existing in these areas. These were set up in a participatory manner that included national and local government officials and project stakeholders.

Programme Period: March 1, 2008 -- February 28, 2009  
 Programme Component: Community Security and Social Cohesion  
 Project Title: Enhancing Community Security and Social Cohesion in Liberia  
 Project ID: \_\_\_\_\_  
 Project Duration: One year  
 Management Arrangement: Direct Implementation

Total Budget	US\$6,724,655
Allocated resources:	
• Government In-Kind	
• BCPR	US\$1,180,000
• Gov. of Ireland	US\$1,400,000
• Gov. of Germany	US\$1,400,000
• Gov. of Japan	US\$1,500,000
• Gov. thru ECOSAF	US\$24,655
• CORE:	US\$350,000
In kind contributions: Ministry of Justice	
Unfunded budget:	US\$3,974,655

Agreed by (implementing partners): C. D. Clinton Johnson  
 Mr. Phillip A.Z. Banks  
 Minister of Justice

Mumah Stieh  
 Col. Mumah Stieh  
 Inspector General, Liberia National Police

Agreed by (UNDP): D. Sam  
 Mr. Dominic Sam  
 Country Director  
 UNDP Liberia

<sup>1</sup> If an NGO is the Executing entity, it would not sign this page, but rather the Project Cooperation Agreement with UNDP











administrators, commanders, executives and specialists trained. 10% increase in female representation in LNP. 6 barracks constructed in leeward counties. Annual Target: Same as indicators	NPTA Basic Training Programme (2) for 300 recruits, including 150 females	X	X	X	X	LNP, UNPOL, UNDP	German Fund	72100 - Contractual Services	256,000	
	NPTA Overhead	X	X	X	X	LNP, UNPOL, UNDP	German Fund	72100 - Contractual Services	12,000	
	Female Educational Support Programme for 150 females	X	X	X		LNP, UNPOL, UNDP	German Fund	72100 - Contractual Services	\$6,000	
	Mobility Ops: 10 no 4x4 Dual-cab pick-ups for 10 counties	X	X			LNP, UNPOL, UNDP	German Fund	72200 - Equipment and Furniture	240,000	
	Mobility Transport: 2 Min-buses for LNP Transport for 2 counties	X	X			LNP, UNPOL, UNDP	German Fund	72200 - Equipment and Furniture	\$8,000	
	Fleet Support: Fleet Mgt. / Maintenance Training / Equip 3 Counties.	X	X	X	X	LNP, UNPOL, UNDP	German Fund	72205 - Equipment and Furniture	60,000	
	Barrack Construction 6 counties, incl. Water / sanitation / sep women's facilities		X	X	X	LNP, UNPOL, UNDP	German Fund	72100 - Contractual Services	320,000	
	Operational Investigative Equipment	X	X			LNP, UNPOL, UNDP	German Fund	72205 - Equipment and Furniture	15,000	
	Computers: 2 Desktop Computers/screens/UPS/printer for LNP offices	X	X			LNP, UNPOL, UNDP	German Fund	72205 - Equipment and Furniture	4,000	
	Hand sets / Accessories: Base radio / 10 hand sets / Accessories	X	X			LNP, UNPOL, UNDP	German Fund	72200 - Equipment and Furniture	8,000	
	Vehicle: 4x4 Dual Cab Pick-up	X	X			LNP, UNPOL, UNDP	German Fund	72200 - Equipment and Furniture	30,000	
	<b>SUB TOTAL</b>								1,269,000	
	<b>Output 5: Reducing armed violence and enhancing community security</b> Indicator: 10% reduction in armed violence. 15 development projects implemented in 12	Implementation of 15 Development projects in rural areas in 12 counties.	X	X	X	X	LINCSA, UNDP	Japanese Fund	72100 - Contractual Services	700,000
		*Support to communities in urban areas to reduce armed violence -- Community Policing Forum	X	X	X	X	LNP, LINCSA, UNPOL, LANSAs, UNDP	Japanese Fund	72100 - Contractual Services	300,000
*Purchase of 150 bicycles for community patrolling		X	X	X		LNP, UNPOL, LINCSA, UNDP	Japanese Fund	72500 - Furniture	30,000	



countries Annual Target: Same as Indicator	Purchase of Police boxes, scanners and stateries	X	X	X		LNP, LINCOSA, UNDP	Japanese Fund	72200 - Equipment and Furniture	20,000
	SUB-TOTAL								1,459,000
Output 6: Liberia National Commission on Small Arms (LINCOSA) established and operational  Indicator: Liberia National Commission on Small Arms offices renovated and equipped. Members of LINCOSA constituted and capacitated. and LINCOSA is fully operational to propegate issues relating to Small Arms and Light Weapons (SALW) in Liberia.  Annual Target: Same as Indicator	Civil Works and equipments	X	X			LINCOSA, UNDP	ECOSAP	72100 - Contractual Services	15,000
	Awareness Raising and Education ... National campaign on Small Arms and the ratification,	X	X	X	X	LINCOSA, LANSAS, UNDP	ECOSAP	72100 - Contractual Services	80,000
	Conducting meeting/Durbars in 6 Communities		X	X	X	LINCOSA, ECOSAP, UNDP	ECOSAP	72100 - Contractual Services	9,500
	4 Workshops on the harmful effects of SALW	X	X	X	X	LINCOSA, ECOSAP, UNDP	ECOSAP	72100 - Contractual Services	33,000
	4 Workshop on Internal Norms and Practices in SALW	X	X	X	X	LINCOSA, ECOSAP, UNDP	ECOSAP	72100 - Contractual Services	33,000
	4 Workshops to draw up draft of a national law to authorize LINCOSA	X	X	X	X	LINCOSA, ECOSAP, UNDP	ECOSAP	72100 - Contractual Services	33,000
	Workshop to build consensus on Ratification of ECOWAS Convention	X	X	X	X	LINCOSA, ECOSAP, UNDP	ECOSAP	72100 - Contractual Services	33,000
	National, Regional and International Forums Support	X	X	X	X	LINCOSA, ECOSAP, UNDP	ECOSAP	71600 - Travels	81,000
	SUB-TOTAL								317,500
	Output 7: Project monitoring and Evaluation Indicator: Number of development projects and activities monitored and evaluated  Annual Target: Monitoring of 15 development projects in 7 countries; Evaluation of project activities.	Project Monitoring	X	X	X	X	Mod, LNP, LINCOSA, UNPOL, UNDP	Japan, BCPR, Core	71600 - Travel
Mid-Term Review				X		Mod, LNP, LINCOSA, UNDP, UNPOL	Japan, BCPR, Core	71600 - Travel	10,000
End of Year Review				X		UNDP, M&E, BCPR	BCPR, Core	71600 - Travel	10,000
Independent Review					X	BCPR, Int'l Consultant	Japan, BCPR, Core	71600 - Travel 71200 - Int'l Consultant	25,000



<p>Output &amp; Management of Programme Resources</p> <p>Indicator: Outputs from project activities.</p> <p>Annual Target: Implementation of projects' outcomes</p>	Support to M&E Officer	X	X	X	X	X	UNDP	Japan, BCPR, Core	71400 - Contractual Service - Individual	10,000
	<b>SUB TOTAL</b>									79,000
	Supplies - Computers, printers, desks, etc for UNDP, Mol and LINCOSA Offices	X	X				Mol, LNP, LINCOSA, UNDP	Core, Japan, ECOSAP	72200 - Equipment and Furniture	60,529.15
	Internet cost and access for LINCOSA	X	X	X	X		Mol, LINCOSA, UNDP	ECOSAP	72100 - Contractual Services	42,000
	Salaries - SC and Fixed Term	X	X	X	X	X	LINCOSA, UNDP	Japan, BCPR, ECOSAP, Core	71400 - Contractual Services	347,000
	Capacity Development of IPs, National and Int'l Staff	X	X	X	X	X	LINCOSA, UNDP	Japan, BCPR, Core	74500 - Miscellaneous	400,000
	Rental and maintenance of offices	X	X	X	X	X	Mol, UNDP	BCPR, ECOSAP, Core	74500 - Miscellaneous	100,000
	Common Services	X	X	X	X	X	Mol, UNDP	BCPR, ECOSAP, Core	74500 - Miscellaneous	54,000
	Vehicle (3) - Toyota Landcruiser Jeeps.	X	X				Mol, LINCOSA, UNDP	BCPR, Core	72200 - Equipment and Furniture	30,000
	Communications, rental, operational and maintenance cost of vehicles	X	X	X	X	X	Mol, LINCOSA, UNDP	ECOSAP	74500 - Miscellaneous	105,000
	Travels - Internal and External	X	X	X	X	X	LNP, Mol, LINCOSA, UNDP	Japan, BCPR, Core	71600 - Travel	76,000
	Cost Recovery	X	X	X	X	X	UNDP	German, Irish, Japan, BCPR, ECOSAP	74500 - Miscellaneous	50,000
	Facilities and Administration (F&A)	X	X	X	X	X	UNDP	German, Irish, Japan, BCPR, ECOSAP	75100	100,000
	<b>SUB TOTAL</b>									446,325.85
	<b>GRAND TOTAL</b>									
										1,772,600.00

\*Community Security is in support of ongoing LNP Community Security Programme.

## MANAGEMENT AND IMPLEMENTATION ARRANGEMENTS

The project will be executed by UNDP using Direct Implementation. This means that UNDP will have full responsibility under this modality to ensure accountability, transparency, timely implementation, management and achievement of results. All procurement will be implemented in line with UNDP's rules and regulations. The management of project funds will be carried out according to UNDP financial rules and regulations against the budget presented in this project document. Through its Small Arms and Security Sector Reform Programme, UNDP will work closely with UNPOL, to ensure the oversight of the project activities. UNDP will be responsible for providing certified accounts to donors on all expenditures conducted under these project documents.

A Project Board comprising the Ministry of Justice (MoJ) as chair; UNDP, co-chair; LINCSEA, ECOWAS, UNPOL as member, will be constituted. The board will meet quarterly to review the progress made against achieving the planned objectives. However, ad hoc meeting would also be convened as needed. The Project Board will be supported by a Project Manager, who, on behalf of the Project Board, will have the authority to run the project on a day-to-day basis. The Project Manager's prime responsibility is to ensure that the project produces the results specified in the project document, to the required standard of quality and within the specified constraints of time and cost. The Project Board will be responsible for making, on a consensus basis, management decisions for a project when guidance is required by the Project Manager, including recommendation for UNDP/ Implementing Partner approval of project revisions. Project reviews by this group are made at designated decision points during the running of a project, or as necessary when raised by the Project Manager. The Project Manager for decisions consults this group when PM tolerances (i.e. constraints normally in terms of time and budget) have been exceeded.



## The Legal Context

This project document is consistent with the provision of the basic standard assistance agreement between the Government of the Republic of Liberia and United Nations Development Programme signed by both parties on April 27, 1977. The host country implementing agencies shall for the purpose of this basic standard agreement refer to the government agency described in the agreement.

Revision can be made to this document with the agreement and signature of the UNDP Resident Representative provided there is assurance that signatories have no objection to the proposed changes:

- a) revision in or addition to any of the annexes of this project document;
- b) revision, which do not involve significant changes in the immediate objectives, outputs or activities of the project but are caused by the management of input already agreed or cost increases due to inflation.



3. The Annual Work Plan (AWP) Monitoring Tool

Year \_\_\_\_\_  
 CP Component \_\_\_\_\_  
 Implementing Partner \_\_\_\_\_

EXPECTED OUTPUTS AND INDICATORS including annual targets	PLANNED ACTIVITIES <i>List all the activities including monitoring and evaluation activities to be undertaken during the year towards stated CP outputs</i>	EXPENDITURES <i>List actual expenditures against activities completed</i>	RESULTS OF ACTIVITIES <i>For each activity, state the results of the activity</i>	PROGRESS TOWARDS ACHIEVING OUTPUTS <i>Using data on annual indicator targets, state progress towards achieving the CP outputs. Where relevant, comment on factors that facilitated and/or constrained achievement of results including:</i> <ul style="list-style-type: none"> <li>• <i>Whether risks and assumptions as identified in the CP M&amp;E Framework materialized or whether new risks emerged</i></li> <li>• <i>Internal factors such as timing of inputs and activities, quality of products and services, coordination and/or other management issues</i></li> </ul>
OUTPUT 1:  INDICATOR 1.1 WITH TARGET FOR THE YEAR:  INDICATOR 1.2 WITH TARGET FOR THE YEAR:  INDICATOR 1.3 WITH TARGET FOR THE YEAR:				
OUTPUT 2:  INDICATOR 2.1 WITH TARGET FOR THE YEAR:  ETC.				